



Hazel Hawkins
MEMORIAL HOSPITAL

**REGULAR MEETING OF THE FACILITIES AND FINANCE COMMITTEE
SAN BENITO HEALTH CARE DISTRICT
911 SUNSET DRIVE, HOLLISTER, CALIFORNIA
MONDAY, JULY 21, 2025 - 4:30 P.M.
SUPPORT SERVICES BUILDING, 2ND FLOOR – GREAT ROOM**

San Benito Health Care District is a public agency that serves as a responsive, comprehensive health care resource for its patients, physicians and the community.

1. Call to Order

2. Approve Minutes of the Facilities Committee Meeting of May 15, 2025
 - Motion/Second
 - Action by Committee/Roll Call Vote

3. Update on Current Projects
 - HHH Helipad Repair

4. Review Financial Updates
 - Financial Statements – June 2025
 - Finance Dashboard – June 2025
 - Supplemental Payments – June 2025

5. Public Comment

This opportunity is provided for members of the public to make a brief statement, not to exceed three (3) minutes, on matters within the jurisdiction of this District Board **Committee**, which are not on this agenda.

6. Adjournment



Hazel Hawkins
MEMORIAL HOSPITAL

The next Facilities and Finance Committee meeting is scheduled for **Monday, August 25, 2025** at **4:30 p.m.**

The complete Finance Committee packet including subsequently distributed materials and presentations is available at the Finance Committee meeting and in the Administrative Offices of the District. All items appearing on the agenda are subject to action by the Finance Committee. Staff and Committee recommendations are subject to change by the Finance Committee.

Notes: Requests for a disability-related modification or accommodation, including auxiliary aids or services, to attend or participate in a meeting should be made to District Administration during regular business hours at 831-636-2673. Notification received 48 hours before the meeting will enable the District to make reasonable accommodations.

**BOARD OF DIRECTORS
DISTRICT FACILITIES & SERVICE DEVELOPMENT COMMITTEE**

**THURSDAY, MAY 15, 2025
4:00 P.M. – GREAT ROOM**

MINUTES

I. CALL TO ORDER/ROLL CALL:

Devon Pack called the meeting of the District's Facilities & Service Development Committee to order at 4:03p.m.

COMMITTEE MEMBERS:

Devon Pack, Board Vice President	in Attendance
Nick Gabriel, DO, Board Secretary	
Mary Casillas, VP, Chief Executive Officer	in Attendance
Mark Robinson, VP, Chief Finance Officer	in Attendance
Amy Breen-Lema, VP, Clinics, Ambulatory & Physicians Services	in Attendance
Karen Descent, VP Chief Nursing Officer	in Attendance
Suzie Mays, VP Information & Strategic Services	in Attendance
Doug Mays, Senior Director, Support Services	in Attendance
Tina Pulido, Facilities Administrative Support Supervisor	in Attendance

II. APPROVAL OF MINUTES:

The minutes of the District's Facilities & Service Development Committee of February 20, 2025 were reviewed by the Committee.

III. UPDATE ON PROPOSED PROJECTS:

- HHH Radiology Imaging Pad (Doug M.)

Doug M. reported that we are looking for a temporary location for an imaging trailer. After discussions with HCAI, any mobile unit put in any location for more than 30 days must be treated as a permanent structure. Per code it also has to be a minimum of 30 feet from the hospital. We are working with our Architect to come up with final numbers to bring this project to the Administrative Team.

IV. UPDATE ON CURRENT PROJECTS:

- HHH Boiler Replacement (Doug M.)

Doug M. reported that the installation portion of this project has been completed; we are currently waiting on the finalized documents from HCAI.

- HHH Lab Analyzer Validation Phase 1 (Doug M.)

Doug M. reported that the validation process is ongoing and estimated to be completed by June.

- HHH Lab Analyzer Replacement Phase 2 (Doug M.)

Doug M. reported that this project has already gone to the Board for approval, The Core Group won bid. We are finalizing the contract with our Attorney and should be starting the project as soon as it's completed. Amy L. will be assisting with Project Management and the Attorney to get the contract completed. Mary C. inquired if we are still in budget and Doug M. stated, yes. Estimated time for the project to start is the end of June.

- HHH OR Waiver (Doug M.)

Doug M. reported that due to the current system in the main hospital OR's it is difficult to keep the humidity and temperature in compliance. We received a waiver from CDPH to use the ASC for all inpatient and outpatient surgeries. The waiver expires in January 2026. In order to get an extension on the Flex waiver, we must have an approved project submitted with HCAI before the January 2026 expiration date.

- Hugs Infant Alarm Upgrade (Doug M.)
Doug M. reported that before we can start this project we have to complete the Wifi upgrade that was previously approved by the Board. The Wifi access points have been completed throughout the hospital. The Hugs system documents have been submitted to HCAI to start the project.

V. UPDATE ON PENDING PROJECTS:

- HHH Lab Analyzer Replacement Phase 3 (Doug M.)
Doug M. reported that we are in the planning and design stages with Treanor.
- HHH Lab Analyzer Replacement Phase 4 (Doug M.)
Doug M. reported that we are in the planning and design stages with Treanor.
- HHH CT Scanner Replacement (Doug M.)
Doug M. reported that before we can start planning this project we will have to address the mobile trailer and trailer pad.

VI. UPDATE ON MASTER PLAN:

- SPC-4d (Doug M.)
Doug M. reported the following:
 - 1) Small and Rural Hospital Relief Program Application (PIN 71)
Doug M. reported that we received notification on 5/14 from HCAI that we have been awarded a \$185,000 grant for reimbursement for the monies spent so far on design fees. HCAI also said if we obtain cost estimates from contractors, we can initiate another grant application. As part of the Seismic compliance plan we are required to have a water rationing plan in place. We are working on the plan with our Architect.

VII. PUBLIC COMMENT:

There was no public comment.

VIII. OTHER BUSINESS:

There was no other business.

VII. ADJOURNMENT:

There being no further business, the meeting was adjourned at 4:18 PM. The next Facilities Committee meeting is scheduled for June 19, 2025 at 4:00pm.



MEMORIAL HOSPITAL
SKILLED NURSING FACILITIES
HOME HEALTH AGENCY

San Benito Health Care District

A Public Agency

911 Sunset Drive
Hollister, CA 95023-5695
(831) 637-5711

July 21, 2025

Pre-Audit

CFO Financial Summary for the District Board:

For the month ending June 30, 2025, the District's Net Surplus (**Loss**) is \$881,101 compared to a budgeted Surplus (**Loss**) of \$742,604. The District exceeded its budget for the month by \$138,497.

YTD as of June 30, 2025, the District's Net Surplus (**Loss**) is \$31,126,910 compared to a budgeted Surplus (**Loss**) of \$6,867,582. The District is exceeding its budget YTD by \$24,259,328.

Acute discharges were 161 for the month, exceeding budget by 6 discharges or 4%. The ADC was 15.10 compared to a budget of 14.95. The ALOS was 2.81. The acute I/P gross revenue was slightly less than budgeted by (**\$16,437**) (0%) while O/P services gross revenue exceeded budget by **\$1.69 million** or 6% over budget. ER I/P visits were 127 and ER O/P visits were over budget by 64 visits or 3%. The RHCs & Specialty Clinics treated 3,202 (includes 521 visits at the Diabetes Clinic) and 1,116 visits respectively.

Other Operating revenue exceeded budget by **\$1.58 million** due to:

- 1) **\$1,162,892** for CY 2024 IGT and (Direct) HQAF funding.
- 2) **\$112,289** for CCAH – HQIP and **\$112,547** higher Magellan Rx rebate.

Operating Expenses were over budget by **\$743,827** due mainly to: Registry of \$306,782 (partially offset by savings in Salary & Wages of \$130,195. Benefits and Supplies were over budget by \$189,923 and \$150,935 respectively due mainly to an increase in Employee Health insurance claims and Orthopedic surgery cases.

Non-operating Revenue exceeded budget by **\$122,348** which included donations from the Auxiliary and Foundation of \$45,000 and \$83,000 respectively.

The SNFs ADC was **92.60** for the month. The Net Surplus (**Loss**) is (**\$72,625**) compared to a budget of \$127,400. YTD, the Net Surplus (**Loss**) is \$1,569,427 exceeding its budget by \$384,177.

HAZEL HAWKINS MEMORIAL HOSPITAL - COMBINED
 HOLLISTER, CA 95023
 FOR PERIOD 06/30/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE			
	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24
GROSS PATIENT REVENUE:										
ACUTE ROUTINE REVENUE	3,455,298	3,248,015	207,283	6	4,095,139	40,564,284	39,149,430	1,414,854	4	40,084,613
SNF ROUTINE REVENUE	2,088,060	2,007,529	80,531	4	1,841,130	24,182,850	23,588,479	594,371	3	24,707,998
ANCILLARY INPATIENT REVENUE	3,732,260	4,008,406	(276,146)	(7)	5,429,374	50,650,757	48,214,110	2,436,647	5	50,172,620
HOSPITALIST\PEDS I/P REVENUE	180,758	0	180,758		214,236	180,758	0	180,758		2,051,466
TOTAL GROSS INPATIENT REVENUE	9,456,376	9,263,950	192,426	2	11,579,879	115,578,649	110,952,019	4,626,630	4	117,016,696
ANCILLARY OUTPATIENT REVENUE	29,460,285	27,881,281	1,579,004	6	25,757,265	352,343,133	331,428,805	20,914,328	6	326,949,882
HOSPITALIST\PEDS O/P REVENUE	113,964	0	113,964		87,890	113,964	0	113,964		862,806
TOTAL GROSS OUTPATIENT REVENUE	29,574,249	27,881,281	1,692,968	6	25,845,155	352,457,097	331,428,805	21,028,292	6	327,812,688
TOTAL GROSS PATIENT REVENUE	39,030,625	37,145,231	1,885,394	5	37,425,034	468,035,746	442,380,824	25,654,922	6	444,829,384
DEDUCTIONS FROM REVENUE:										
MEDICARE CONTRACTUAL ALLOWANCES	11,867,366	10,078,796	1,788,570	18	5,899,899	127,450,101	120,146,694	7,303,407	6	114,440,582
MEDI-CAL CONTRACTUAL ALLOWANCES	9,515,716	9,970,246	(454,530)	(5)	9,394,253	118,691,535	118,796,692	(105,157)	0	117,269,480
BAD DEBT EXPENSE	1,043,785	528,187	515,598	98	3,901,954	8,592,215	6,296,494	2,295,721	37	11,008,966
CHARITY CARE	25,024	39,377	(14,353)	(37)	34,099	417,647	469,391	(51,744)	(11)	484,918
OTHER CONTRACTUALS AND ADJUSTMENTS	5,005,457	4,368,677	636,780	15	6,350,050	56,197,621	52,021,948	4,175,673	8	55,007,774
HOSPITALIST\PEDS CONTRACTUAL ALLOW	103,901	0	103,901		(80,965)	103,901	0	103,901		(52,298)
TOTAL DEDUCTIONS FROM REVENUE	27,561,249	24,985,283	2,575,966	10	25,499,291	311,453,020	297,731,219	13,721,801	5	298,159,423
NET PATIENT REVENUE	11,469,376	12,159,948	(690,572)	(6)	11,925,743	156,582,727	144,649,605	11,933,122	8	146,669,962
OTHER OPERATING REVENUE	2,134,125	547,881	1,586,244	290	604,653	25,602,424	6,581,572	19,020,852	289	7,086,392
NET OPERATING REVENUE	13,603,501	12,707,829	895,672	7	12,530,396	182,185,151	151,231,177	30,953,974	21	153,756,354
OPERATING EXPENSES:										
SALARIES & WAGES	5,019,973	5,133,335	(113,362)	(2)	5,891,603	60,722,165	61,672,983	(950,818)	(2)	57,247,791
REGISTRY	588,171	228,877	359,294	157	491,872	6,508,068	2,751,332	3,756,736	137	4,548,252
EMPLOYEE BENEFITS	2,559,845	2,338,406	221,439	10	481,157	26,570,525	27,939,347	(1,368,822)	(5)	23,618,762
PROFESSIONAL FEES	1,732,682	1,602,929	129,753	8	1,597,780	20,375,032	19,501,562	873,470	5	19,352,379
SUPPLIES	1,134,255	977,516	156,739	16	621,103	13,503,317	12,067,904	1,435,413	12	12,386,611
PURCHASED SERVICES	1,252,972	1,114,480	138,492	12	1,396,274	16,001,200	13,559,459	2,441,741	18	13,769,711
RENTAL	167,476	145,342	22,134	15	213,925	1,930,372	1,768,304	162,068	9	1,753,051
DEPRECIATION & AMORT	316,192	318,477	(2,285)	(1)	318,900	3,803,158	3,821,724	(18,566)	(1)	3,876,948
INTEREST	4,879	27,649	(22,770)	(82)	5,657	544,144	334,821	209,323	63	483,439
OTHER	446,585	428,427	18,158	4	519,097	5,586,954	5,207,795	379,159	7	5,313,755
TOTAL EXPENSES	13,223,029	12,315,438	907,591	7	11,537,369	155,544,935	148,625,231	6,919,704	5	142,350,699
NET OPERATING INCOME (LOSS)	380,472	392,391	(11,919)	(3)	993,027	26,640,215	2,605,946	24,034,269	922	11,405,654

HEZEL HAWKINS MEMORIAL HOSPITAL - COMBINED
 HOLLISTER, CA 95023
 FOR PERIOD 06/30/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE			PRIOR YR	
	ACTUAL	BUDGET	POS/NEG	PERCENT	VARIANCE	06/30/24	ACTUAL	BUDGET	POS/NEG		PERCENT

NON-OPERATING REVENUE\EXPENSE:

DONATIONS	128,149	5,000	123,149	2,463	146,825	354,744	160,000	194,744	122	390,752
PROPERTY TAX REVENUE	244,527	241,122	3,405	1	593,991	2,896,869	2,893,464	3,405	0	2,856,812
GO BOND PROP TAXES	200,577	175,915	24,662	14	260,119	2,135,640	2,110,980	24,660	1	2,134,384
GO BOND INT REVENUE\EXPENSE	(65,081)	(65,081)	0	0	(68,721)	(780,977)	(780,972)	(5)	0	(824,653)
OTHER NON-OPER REVENUE	13,166	15,908	(2,742)	(17)	14,328	186,085	190,896	(4,811)	(3)	206,282
OTHER NON-OPER EXPENSE	(22,911)	(22,651)	(260)	1	(91,406)	(322,565)	(312,732)	(9,833)	3	(490,611)
INVESTMENT INCOME	2,202	0	2,202	0	13,460	16,899	0	16,899	0	9,251
COLLABORATION CONTRIBUTIONS	0	0	0	0	0	0	0	0	0	0

TOTAL NON-OPERATING REVENUE/(EXPENSE)

	500,629	350,213	150,416	43	868,596	4,486,694	4,261,636	225,058	5	4,282,218
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NET SURPLUS (LOSS)

	881,101	742,604	138,497	19	1,861,623	31,126,910	6,867,582	24,259,328	353	15,687,872
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EBIDA

	\$ 1,084,708	\$ 972,898	\$ 111,810	11.49%	\$ 2,080,531	\$ 33,897,970	\$ 9,672,030	\$ 24,225,940	250.47%	\$ 18,745,699
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EBIDA MARGIN

	7.97%	7.66%	0.32%	4.15%	16.60%	18.61%	6.40%	12.21%	190.92%	12.19%
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OPERATING MARGIN

	2.80%	3.09%	(0.29)%	(9.42)%	7.92%	14.62%	1.72%	12.90%	748.57%	7.42%
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NET SUREPLUS (LOSS) MARGIN

	6.48%	5.84%	0.63%	10.83%	14.86%	17.09%	4.54%	12.54%	276.23%	10.20%
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HAZEL HAWKINS MEMORIAL HOSPITAL - ACUTE FACILITY
HOLLISTER, CA 95023
FOR PERIOD 06/30/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE			
	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24
GROSS PATIENT REVENUE:										
ROUTINE REVENUE	3,455,298	3,248,015	207,283	6	4,095,139	40,564,284	39,149,430	1,414,854	4	40,084,613
ANCILLARY INPATIENT REVENUE	3,272,674	3,677,153	(404,479)	(11)	5,150,323	45,890,931	44,321,922	1,569,009	4	46,563,908
HOSPITALIST I/P REVENUE	180,758	0	180,758		214,236	180,758	0	180,758		2,051,466
TOTAL GROSS INPATIENT REVENUE	6,908,731	6,925,168	(16,437)	0	9,459,698	86,635,973	83,471,352	3,164,621	4	88,699,986
ANCILLARY OUTPATIENT REVENUE	29,460,285	27,881,281	1,579,004	6	25,757,265	352,343,133	331,428,805	20,914,328	6	326,949,882
HOSPITALIST O/P REVENUE	113,964	0	113,964		87,890	113,964	0	113,964		862,806
TOTAL GROSS OUTPATIENT REVENUE	29,574,249	27,881,281	1,692,968	6	25,845,155	352,457,097	331,428,805	21,028,292	6	327,812,688
TOTAL GROSS ACUTE PATIENT REVENUE	36,482,980	34,806,449	1,676,531	5	35,304,853	439,093,070	414,900,157	24,192,913	6	416,512,675
DEDUCTIONS FROM REVENUE ACUTE:										
MEDICARE CONTRACTUAL ALLOWANCES	11,508,390	9,862,766	1,645,624	17	5,687,602	123,985,205	117,608,337	6,376,868	5	111,799,395
MEDI-CAL CONTRACTUAL ALLOWANCES	9,395,090	9,844,084	(448,995)	(5)	9,451,196	117,771,873	117,314,293	457,580	0	115,626,488
BAD DEBT EXPENSE	1,054,150	523,187	530,963	102	3,908,183	8,523,982	6,236,494	2,287,488	37	11,107,061
CHARITY CARE	25,024	39,377	(14,353)	(37)	34,099	356,209	469,391	(113,182)	(24)	481,216
OTHER CONTRACTUALS AND ADJUSTMENTS	4,849,055	4,335,831	513,224	12	6,341,770	55,667,074	51,636,009	4,031,065	8	54,630,842
HOSPITALIST PEDS CONTRACTUAL ALLOW	103,901	0	103,901		(80,965)	103,901	0	103,901		(52,298)
TOTAL ACUTE DEDUCTIONS FROM REVENUE	26,935,609	24,605,245	2,330,364	10	25,341,886	306,408,244	293,264,524	13,143,720	5	293,592,705
NET ACUTE PATIENT REVENUE	9,547,370	10,201,204	(653,834)	(6)	9,962,967	132,684,827	121,635,633	11,049,194	9	122,919,969
OTHER OPERATING REVENUE	2,134,125	547,881	1,586,244	290	604,653	25,602,424	6,581,572	19,020,852	289	7,086,392
NET ACUTE OPERATING REVENUE	11,681,495	10,749,085	932,410	9	10,567,620	158,287,251	128,217,205	30,070,046	24	130,006,361
OPERATING EXPENSES:										
SALARIES & WAGES	3,976,813	4,107,008	(130,195)	(3)	4,516,065	48,277,984	49,487,573	(1,209,589)	(2)	45,504,240
REGISTRY	506,782	200,000	306,782	153	454,183	5,842,604	2,400,000	3,442,604	143	4,109,712
EMPLOYEE BENEFITS	2,001,664	1,811,741	189,923	11	43,589	20,679,149	21,670,311	(991,162)	(5)	18,052,592
PROFESSIONAL FEES	1,730,472	1,600,625	129,847	8	1,595,570	20,348,512	19,473,520	874,992	5	19,325,859
SUPPLIES	1,031,897	880,962	150,935	17	559,932	12,307,768	10,912,745	1,395,023	13	11,270,696
PURCHASED SERVICES	1,119,385	1,028,073	91,312	9	1,281,663	14,811,074	12,508,181	2,302,893	18	12,716,465
RENTAL	144,035	144,283	(248)	0	212,421	1,802,656	1,755,423	47,233	3	1,738,675
DEPRECIATION & AMORT	276,712	278,940	(2,228)	(1)	279,777	3,333,272	3,347,280	(14,008)	0	3,404,373
INTEREST	4,879	27,649	(22,770)	(82)	5,657	544,144	334,821	209,323	63	483,439
OTHER	404,164	373,693	30,471	8	451,703	4,904,506	4,542,335	362,171	8	4,657,373
TOTAL EXPENSES	11,196,801	10,452,974	743,827	7	9,400,559	132,851,668	126,432,189	6,419,479	5	121,263,424
NET OPERATING INCOME (LOSS)	484,694	296,111	188,583	64	1,167,060	25,435,583	1,785,016	23,650,567	1,325	8,742,937

HAZEL HAWKINS MEMORIAL HOSPITAL - ACUTE FACILITY
 HOLLISTER, CA 95023
 FOR PERIOD 06/30/25

	CURRENT MONTH			YEAR-TO-DATE			PRIOR YR 06/30/24
	ACTUAL 06/30/25	BUDGET 06/30/25	PERCENT VARIANCE	ACTUAL 06/30/25	BUDGET 06/30/25	PERCENT VARIANCE	
NON-OPERATING REVENUE\EXPENSE:							
DONATIONS	128,149	5,000	2,463	354,744	160,000	122	390,752
PROPERTY TAX REVENUE	207,883	204,954	1	2,462,377	2,459,448	0	2,428,286
GO BOND PROP TAXES	200,577	175,915	14	2,135,640	2,110,980	1	2,134,384
GO BOND INT REVENUE\EXPENSE	(65,081)	(65,081)	0	(780,977)	(780,972)	0	(824,653)
OTHER NON-OPER REVENUE	13,166	15,908	(17)	186,085	190,896	(3)	206,282
OTHER NON-OPER EXPENSE	(17,863)	(17,603)	2	(252,867)	(243,036)	4	(407,556)
INVESTMENT INCOME	2,202	0	2,202	16,899	0	0	9,251
COLLABORATION CONTRIBUTIONS	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUE/(EXPENSE)	459,033	319,093	47	4,121,900	3,897,316	6	3,936,747
NET SURPLUS (LOSS)	953,727	615,204	55	29,557,482	5,682,332	420	12,679,684

HAZEL HAWKINS SKILLED NURSING FACILITIES
HOLLISTER, CA

FOR PERIOD 06/30/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE			
	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24	ACTUAL 06/30/25	BUDGET 06/30/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 06/30/24
GROSS SNF PATIENT REVENUE:										
ROUTINE SNF REVENUE	2,088,060	2,007,529	80,531	4	1,841,130	24,182,850	23,588,479	594,371	3	24,707,998
ANCILLARY SNF REVENUE	459,586	331,253	128,333	39	279,051	4,759,826	3,892,188	867,638	22	3,608,712
TOTAL GROSS SNF PATIENT REVENUE	2,547,646	2,338,782	208,864	9	2,120,181	28,942,676	27,480,667	1,462,009	5	28,316,710
DEDUCTIONS FROM REVENUE SNF:										
MEDICARE CONTRACTUAL ALLOWANCES	358,976	216,030	142,946	66	212,297	3,464,896	2,538,357	926,539	37	2,641,187
MEDI-CAL CONTRACTUAL ALLOWANCES	120,627	126,162	(5,536)	(4)	(56,943)	919,663	1,482,399	(562,737)	(38)	1,642,992
BAD DEBT EXPENSE	(10,365)	5,000	(15,365)	(307)	(6,228)	68,232	60,000	8,232	14	(98,096)
CHARITY CARE	0	0	0	0	0	61,438	0	61,438		3,702
OTHER CONTRACTUALS AND ADJUSTMENTS	156,402	32,846	123,556	376	8,280	530,547	385,939	144,608	38	376,932
TOTAL SNF DEDUCTIONS FROM REVENUE	625,640	380,038	245,602	65	157,405	5,044,776	4,466,695	578,081	13	4,566,717
NET SNF PATIENT REVENUE	1,922,006	1,958,744	(36,738)	(2)	1,962,776	23,897,900	23,013,972	883,928	4	23,749,993
OTHER OPERATING REVENUE	0	0	0	0	0	0	0	0	0	0
NET SNF OPERATING REVENUE	1,922,006	1,958,744	(36,738)	(2)	1,962,776	23,897,900	23,013,972	883,928	4	23,749,993
OPERATING EXPENSES:										
SALARIES & WAGES	1,043,160	1,026,327	16,833	2	1,375,538	12,444,181	12,185,410	258,771	2	11,743,551
REGISTRY	81,389	28,877	52,512	182	37,689	665,465	351,332	314,133	89	436,540
EMPLOYEE BENEFITS	558,181	526,665	31,516	6	437,569	5,891,376	6,269,036	(377,660)	(6)	5,566,170
PROFESSIONAL FEES	2,210	2,304	(94)	(4)	2,210	26,520	28,042	(1,522)	(5)	26,520
SUPPLIES	102,359	96,554	5,805	6	61,171	1,195,549	1,155,159	40,390	4	1,115,915
PURCHASED SERVICES	133,587	86,407	47,180	55	114,612	1,190,126	1,051,278	138,848	13	1,053,246
RENTAL	23,441	1,059	22,382	2,114	1,504	127,716	12,881	114,835	892	14,376
DEPRECIATION	39,480	39,537	(57)	(0)	39,124	469,886	474,444	(4,558)	(1)	472,575
INTEREST	0	0	0	0	0	0	0	0	0	0
OTHER	42,421	54,734	(12,313)	(23)	67,394	682,448	665,460	16,988	3	656,382
TOTAL EXPENSES	2,026,228	1,862,464	163,764	9	2,136,809	22,693,268	22,193,042	500,226	2	21,087,275
NET OPERATING INCOME (LOSS)	(104,222)	96,280	(200,502)	(208)	(174,033)	1,204,633	820,930	383,703	47	2,662,718
NON-OPERATING REVENUE\EXPENSE:										
DONATIONS	0	0	0	0	0	0	0	0	0	0
PROPERTY TAX REVENUE	36,645	36,168	477	1	89,099	434,493	434,016	477	0	428,526
OTHER NON-OPER EXPENSE	(5,048)	(5,048)	0	0	(6,188)	(69,698)	(69,696)	(2)	0	(83,055)
TOTAL NON-OPERATING REVENUE/(EXPENSE)	31,597	31,120	477	2	82,911	364,795	364,320	475	0	345,471
NET SURPLUS (LOSS)	(72,625)	127,400	(200,025)	(157)	(91,122)	1,569,427	1,185,250	384,177	32	3,005,188

HAZEL HAWKINS MEMORIAL HOSPITAL
 HOLLISTER, CA
 For the month ended 06/30/25

	CURR MONTH 06/30/25	PRIOR MONTH 05/31/25	POS/NEG VARIANCE	PERCENTAGE VARIANCE	PRIOR YR 06/30/24
CURRENT ASSETS					
CASH & CASH EQUIVALENT	46,674,801	46,074,130	600,671	1	35,145,624
PATIENT ACCOUNTS RECEIVABLE	66,556,290	66,592,582	(36,292)	0	67,848,785
BAD DEBT ALLOWANCE	(7,062,672)	(6,686,582)	(376,090)	6	(9,487,617)
CONTRACTUAL RESERVES	(38,404,377)	(38,570,490)	166,113	0	(46,279,766)
OTHER RECEIVABLES	5,032,841	3,708,159	1,324,682	36	5,931,344
INVENTORIES	4,556,855	4,456,182	100,673	2	4,496,070
PREPAID EXPENSES	2,599,584	2,103,502	496,082	24	1,775,026
DUE TO\FROM THIRD PARTIES	(181,860)	(181,860)	0	0	200,709
TOTAL CURRENT ASSETS	79,771,462	77,495,624	2,275,838	3	59,630,175
	=====	=====	=====	=====	=====
ASSETS WHOSE USE IS LIMITED					
BOARD DESIGNATED FUNDS	5,234,141	8,013,013	(2,778,872)	(35)	3,512,919
TOTAL LIMITED USE ASSETS	5,234,141	8,013,013	(2,778,872)	(35)	3,512,919
	=====	=====	=====	=====	=====
PROPERTY, PLANT, AND EQUIPMENT					
LAND & LAND IMPROVEMENTS	3,370,474	3,370,474	0	0	3,370,474
BLDGS & BLDG IMPROVEMENTS	100,098,374	100,098,374	0	0	100,098,374
EQUIPMENT	46,216,440	45,876,270	340,170	1	44,435,024
CONSTRUCTION IN PROGRESS	4,324,809	4,199,667	125,143	3	1,393,964
GROSS PROPERTY, PLANT, AND EQUIPMENT	154,010,097	153,544,784	465,313	0	149,297,836
ACCUMULATED DEPRECIATION	(98,388,978)	(98,058,044)	(330,934)	0	(94,409,166)
NET PROPERTY, PLANT, AND EQUIPMENT	55,621,119	55,486,741	134,379	0	54,888,670
	=====	=====	=====	=====	=====
OTHER ASSETS					
UNAMORTIZED LOAN COSTS	327,215	333,126	(5,911)	(2)	398,148
PENSION DEFERRED OUTFLOWS NET	7,038,149	7,038,149	0	0	7,038,149
TOTAL OTHER ASSETS	7,365,364	7,371,275	(5,911)	0	7,436,297
	=====	=====	=====	=====	=====
TOTAL UNRESTRICTED ASSETS	147,992,086	148,366,653	(374,566)	0	125,468,061
	=====	=====	=====	=====	=====
RESTRICTED ASSETS	127,208	127,157	51	0	127,119
TOTAL ASSETS	148,119,295	148,493,810	(374,515)	0	125,595,180

HAZEL HAWKINS MEMORIAL HOSPITAL
 HOLLISTER, CA
 For the month ended 06/30/25

	CURR MONTH 06/30/25	PRIOR MONTH 05/31/25	POS/NEG VARIANCE	PERCENTAGE VARIANCE	PRIOR YR 06/30/24
CURRENT LIABILITIES					
ACCOUNTS PAYABLE	6,196,661	5,571,589	(625,072)	11	8,572,685
ACCRUED PAYROLL	3,467,229	2,920,381	(546,849)	19	5,824,977
ACCRUED PAYROLL TAXES	510,049	456,178	(53,871)	12	1,608,471
ACCRUED BENEFITS	5,074,320	5,206,840	132,520	(3)	6,695,829
OTHER ACCRUED EXPENSES	85,565	78,823	(6,742)	9	89,559
PATIENT REFUNDS PAYABLE	1,310	1,310	0	0	12,920
DUE TO\FROM THIRD PARTIES	4,701,466	5,356,466	655,000	(12)	2,355,584
OTHER CURRENT LIABILITIES	756,834	1,046,982	290,147	(28)	611,755
TOTAL CURRENT LIABILITIES	20,793,435	20,638,568	(154,867)	1	25,771,780
=====					
LONG-TERM DEBT					
LEASES PAYABLE	4,635,296	4,642,201	6,905	0	5,107,486
BONDS PAYABLE	28,534,881	29,893,401	1,358,520	(5)	31,742,121
TOTAL LONG TERM DEBT	33,170,177	34,535,602	1,365,425	(4)	36,849,607
=====					
OTHER LONG-TERM LIABILITIES					
DEFERRED REVENUE	0	0	0	0	0
LONG-TERM PENSION LIABILITY	23,814,514	23,814,514	0	0	23,814,514
TOTAL OTHER LONG-TERM LIABILITIES	23,814,514	23,814,514	0	0	23,814,514
=====					
TOTAL LIABILITIES	77,778,126	78,988,684	1,210,558	(2)	86,435,901
NET ASSETS:					
UNRESTRICTED FUND BALANCE	39,064,686	39,064,686	0	0	39,064,686
RESTRICTED FUND BALANCE	149,573	194,631	45,058	(23)	94,593
NET REVENUE/(EXPENSES)	31,126,910	30,245,809	(881,101)	3	0
TOTAL NET ASSETS	70,341,169	69,505,126	(836,043)	1	39,159,279
=====					
TOTAL LIABILITIES AND NET ASSETS	148,119,295	148,493,810	374,515	0	125,595,180
=====					



San Benito Health Care District
Hazel Hawkins Memorial Hospital
JUNE 2025

Description	MTD Budget	MTD Actual	YTD Actual	YTD Budget	FYE Budget
Average Daily Census - Acute	14.95	15.10	14.73	14.90	14.90
Average Daily Census - SNF	88.05	92.60	88.07	85.00	85.00
Acute Length of Stay	2.89	2.81	2.73	2.90	2.90
<u>ER Visits:</u>					
Inpatient	114	127	1,609	1,444	1,444
Outpatient	2,035	2,099	26,345	25,269	25,269
Total	2,149	2,226	27,954	26,713	26,713
Days in Accounts Receivable	50.0	51.1	51.1	50.0	50.0
Productive Full-Time Equivalents	521.33	523.75	520.47	521.33	521.33
Net Patient Revenue	12,159,948	11,469,376	156,582,727	144,649,605	144,649,605
Payment-to-Charge Ratio	32.7%	29.4%	33.5%	32.7%	32.7%
Medicare Traditional Payor Mix	31.93%	30.61%	29.57%	28.51%	28.51%
Commercial Payor Mix	20.82%	24.66%	23.43%	21.88%	21.88%
Bad Debt % of Gross Revenue	1.42%	2.70%	1.84%	1.42%	1.42%
EBIDA	972,898	1,084,708	33,897,970	9,672,030	9,672,030
EBIDA %	7.66%	7.97%	18.61%	6.40%	6.40%
Operating Margin	3.09%	2.80%	14.62%	1.72%	1.72%
Salaries, Wages, Registry & Benefits %: by Net Operating Revenue	60.60%	60.04%	51.49%	61.10%	61.10%
by Total Operating Expense	62.53%	61.77%	60.30%	62.15%	62.15%
<u>Bond Covenants:</u>					
Debt Service Ratio	1.25	18.14	18.14	1.25	5.18
Current Ratio	1.50	3.84	3.84	1.50	2.00
Days Cash on hand	30.00	112.03	112.03	30.00	100.00
Met or Exceeded Target					
Within 10% of Target					
Not Within 10%					

Statement of Cash Flows
Hazel Hawkins Memorial Hospital
Hollister, CA
twelve months ending June 30, 2025

	CASH FLOW		COMMENTS
	Current Month 6/30/2025	Current Year-To-Date 6/30/2025	
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net Income (Loss)	\$881,101	\$31,126,910	
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:			
Depreciation	330,934	3,979,814	
(Increase)/Decrease in Net Patient Accounts Receivable	246,269	(9,007,838)	
(Increase)/Decrease in Other Receivables	(1,324,681)	898,503	
(Increase)/Decrease in Inventories	(100,673)	(60,784)	
(Increase)/Decrease in Pre-Paid Expenses	(496,082)	(824,560)	
(Increase)/Decrease in Due From Third Parties	0	382,569	
Increase/(Decrease) in Accounts Payable	625,072	(2,376,024)	
Increase/(Decrease) in Notes and Loans Payable	0	0	
Increase/(Decrease) in Accrued Payroll and Benefits	468,200	(5,077,678)	
Increase/(Decrease) in Accrued Expenses	6,742	(3,996)	
Increase/(Decrease) in Patient Refunds Payable	0	(11,609)	
Increase/(Decrease) in Third Party Advances/Liabilities	(655,000)	2,345,882	
Increase/(Decrease) in Other Current Liabilities	(290,147)	145,081	
Net Cash Provided by Operating Activities:	(1,189,366)	(9,610,640)	Semi-Annual Int. - 2005 GO & 2021 Revenue Bonds
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of Property, Plant and Equipment	(465,313)	(4,712,263)	
(Increase)/Decrease in Limited Use Cash and Investments	0	0	
(Increase)/Decrease in Other Limited Use Assets	2,778,872	(1,721,223)	
(Increase)/Decrease in Other Assets	5,911	70,932	
Net Cash Used by Investing Activities	2,319,470	(6,362,564)	Bond Principal & Int Payment - 2014 (2005) & 2021 Bonds Amortization
CASH FLOWS FROM FINANCING ACTIVITIES:			
Increase/(Decrease) in Capital Lease Debt	(6,905)	(472,190)	
Increase/(Decrease) in Bond Mortgage Debt	(1,358,520)	(3,207,240)	
Increase/(Decrease) in Other Long Term Liabilities	0	0	
Net Cash Used for Financing Activities	(1,365,425)	(3,679,430)	2014 GO Principal & Refinancing of 2013 Bonds with 2021 Bonds
(INCREASE)/DECREASE IN RESTRICTED ASSETS	(45,109)	54,891	
Net Increase/(Decrease) in Cash	600,671	11,529,177	
Cash, Beginning of Period	46,074,130	35,145,624	
Cash, End of Period	\$46,674,801	\$46,674,801	\$0

Cost per day to run the District	\$416,612	\$40,286,969	Budgeted Cash on Hand
Operational Days Cash on Hand	112.03	\$6,387,832	Variance

Hazel Hawkins Memorial Hospital
Supplemental Payment Programs
FYE June 30, 2025

	Payor	Actual FY 2025	Actual FY 2024	Notes:
Intergovernmental Transfer Programs:				
- AB 113 Non-Designated Public Hospital (NDPH)				
- SFY 2022/2023 Final Payment SFY 2023/2024	DHCS	39,795	407,785	Paid on 04/17/24, \$156,525.63, funds rec'd in June. Rec. in June 2025.
- SFY 2023/2024 Interim SFY 2024/2025	DHCS	305,302	434,472	Paid on 04/24/24, \$506,883.51, funds rec'd in June. Rec. in June 2025.
- SB 239 Hospital Quality Assurance Fund (HQAF) CY 2022	Anthem	-	2,405,548	Net amount rec'd on November 1, 2023 check for CY 2022.
- SB 239 Hospital Quality Assurance Fund (HQAF) CY 2023	Anthem	-	2,432,278	IGT by March 22, 2024 of \$1,257,738, funds expected in May/June.
- SB 239 Hospital Quality Assurance Fund (HQAF) CY 2024	CCAH	2,407,056		Paid IGT of \$1,067,193 in April. Rec. in May.
- Rate Range Jan. 1, 2022 through Dec. 31, 2022	Anthem	-	1,025,179	IGT by Feb. 23, 2024 of \$472,508, funds expected in April/May.
- Rate Range Jan. 1, 2022 through Dec. 31, 2023	Anthem	1,339,141		Received in February 2025.
- QIP PY 5 Settlement	Anthem	-	3,459,757	IGT by Feb. 16, 2024 of \$1,891,350.65, funds expected in April/May.
- QIP PY 6 Settlement	DHCS	4,311,260	2,342,379	Sent IGT of \$2,342,379 in March. Rec. in May.
- District Hospital Directed Payments (DHDP) CY 2023	DHCS	710,853	-	New Program created by the DHLF. Rec. in May.
- QIP PY 4 1st Loan Repayment	District	-	(1,253,000)	Paid on 02/26/2024.
- QIP PY 4 2nd Loan Repayment	District	-	(1,222,438)	Paid on 04/08/2024.
- QIP PY 5 Loan Repayment	District	(3,090,086)	-	Paid on December 9, 2024.
IGT sub-total		6,023,320	10,031,960	
Non-Intergovernmental Transfer Programs:				
- AB 915 SY 2023-24	DHCS	1,802,585	4,143,717	Direct Payments. Received on March 17, 2025.
- SB 239 Hospital Quality Assurance Fund (HQAF)	DHCS	1,069,577	1,069,577	Rec. Sep. 4, 2024.
- SB 239 Hospital Quality Assurance Fund (HQAF)	DHCS	-	3,208,731	1st, 2nd & 3rd Qtrs rec'd on 03/19/2024, 05/23/2024 & 06/27/2024.
- SB 239 Hospital Quality Assurance Fund (HQAF) VIII	DHCS	1,081,621		Rec. 4th qtr payment in June 30, 2025.
- SB 239 Hospital Quality Assurance Fund (HQAF) VIII	DHCS	3,244,863		Rec'd 1st, 2nd, & 3rd Qtr payments YTD.
- Distinct Part, Nursing Facility (DP/NF)	-	-	-	Based on actual cost difference.
- Medi-Cal Disproportionate Share (DSH)	DHCS	1,260,151	1,452,877	Expected quarterly through June 30, 2025.
Non-IGT sub-total		8,458,797	9,874,903	
Program Grand Totals		14,482,117	19,906,863	
Total Received		17,572,203	18,970,344	
Total Pending		-	1,069,577	
Total Paid		(3,090,086)	(2,475,438)	
Net Supplemental Payments		14,482,117	17,564,484	