



Hazel Hawkins

MEMORIAL HOSPITAL

**REGULAR MEETING OF THE FACILITIES AND FINANCE COMMITTEE
SAN BENITO HEALTH CARE DISTRICT
911 SUNSET DRIVE, HOLLISTER, CALIFORNIA
MONDAY, SEPTEMBER 22, 2025 - 4:30 P.M.
SUPPORT SERVICES BUILDING, 2ND FLOOR – GREAT ROOM**

San Benito Health Care District is a public agency that serves as a responsive, comprehensive health care resource for its patients, physicians and the community.

1. Call to Order

2. Update on Current Projects

- Project Dashboard – August 2025

3. Review Financial Updates

- Financial Statements – August 2025
- Finance Dashboard – August 2025
- Supplemental Payments – August 2025

4. Public Comment

This opportunity is provided for members of the public to make a brief statement, not to exceed three (3) minutes, on matters within the jurisdiction of this District Board **Committee**, which are not on this agenda.

5. Adjournment

The next Facilities and Finance Committee meeting is scheduled for **Monday, October 20, 2025 at 4:30 p.m.**



Hazel Hawkins

MEMORIAL HOSPITAL

The complete Facilities and Finance Committee packet, including subsequently distributed materials and presentations, is available at the Facilities and Finance Committee meeting and in the Administrative Offices of the District. All items appearing on the agenda are subject to action by the Facilities and Finance Committee. Staff and Committee recommendations are subject to change by the Facilities and Finance Committee.

Notes: Requests for a disability-related modification or accommodation, including auxiliary aids or services, to attend or participate in a meeting should be made to District Administration during regular business hours at 831-636-2673. Notification received 48 hours before the meeting will enable the District to make reasonable accommodations.

Project Dashboard - Facilities

Project Name	Purpose	Start Date	Go Live	Duration	Status	Priority	Key Stakeholder	Role	Update
BD Installation	New Pyxis Machines	12/4/2024	TBD		In Progress	Medium	Naveen Ravela	Pharmacy Director	ASC has been ruled off and going to city of hollister is no longer required. We will look to add pyxis units into the pharmacy in the main hospital and add to existing. ICU and OB are ready for construction to begin.
Lab Phase 1	Upgrading Analyzers (Validation Only)	6/1/2024	2/1/2026	610	In Progress	High	Bernadette Enderez	Lab/Radiology Director	currently on 60-70% of the validation process. (project will not officially close out until Lab Phase 2 is completed and ready analyzers to move to permanent location)
Lab Phase 2	Analyzer Replacment	6/3/2024	2/1/2026	608	In Progress	High	Bernadette Enderez	Lab/Radiology Director	Construction is underway. Apprx 10-15% through schedule. No current impediments to progress.
OR Rebuild	Updating OR per OSHPD Requirements	11/20/2024	12/31/2025	406	In Progress	High	Mendi Suber-Ventura	Director of Surgical Services	Proposal received from Treanor for mechanical/HVAC system upgrade. Pending HCAI authorization and CDPH plan acceptance for waiver continuation
Wi-Fi Upgrade	Wireless Infrastructure Upgrade	9/16/2024	9/1/2025	350	Completed	High	Salomon Mercado	Director of Inf Tech	All Locations have been activated.

Project Dashboard - Facilities

Boiler Replacement	Replace Existing Boiler to Enhance Efficiency & Reliability	1/10/2024	9/1/2025	600	Completed	High	Doug Mays	Senior Director Support Services	Official final cost report and verified compliance reports have been sent in. This project is closed pending paper work
Seismic	Upgrade to Meet HCAI Seismic Compliance & Safety Standards	TBD	TBD		Ongoing	High	Doug Mays	Senior Director Support Services	Pending final review of MTCAP and ROM submitted
MRI Upgrade	Proposal submitted	TBD	TBD		On Hold	Low	Bernadette Enderez	Lab/Radiology Director	Proposal submitted
*Radiology Masterplan	Assessment of equipment and remodel	11/1/2025	TBD		On Hold	High	Bernadette Enderez	Lab/Radiology Director	Meeting to be scheduled to discuss requirements
*Imaging Trailer Pad Make Ready	Treanor to help when MIP starts	TBD	TBD		On Hold	Medium	Bernadette Enderez	Lab/Radiology Director	Proposal Submitted, Treanor to provide recommendation for additional requirements
*Verkada	Security / SSO + Door Access	3/11/2025	TBD		In Progress	High	Jorge Ramirez	Director of Emerg Mgmt & Security	HCAI has approved the project, pending contractor being assigned to issue building permit. (awaiting proposal) Test door has been activated, planning for other equipment to be programmed.
ED Helipad	System is an AFFF system and no longer allowed in CA. Is required to be phased out due to being a hazardous chemical.	1/14/2025	TBD		In Progress	High	Doug Mays	Senior Director Support Services	WSFP + Treanor demo package and AMC has been submitted. Coordinator with GC remainder services for abatement, demolition and installation.

Project Dashboard - Facilities

Physical Therapy Clinic Remodel	Expanding current location to help with ongoing demand	6/1/2025	TBD		In Progress	High	Jun Estrada	Director of Physical Therapy	Kickoff call and initial planning has started. Key to new location has been received. Will meet with facilities, IT, security and internal team for continued planning and requirements.
Focus Sports Therapy	Renovate and expand Focus sports therapy clinic	7/1/2025	TBD		In Progress	Medium	Doug Mays	Senior Director Support Services	3D floor scanning was completed, pending initial design schematic from the architects.
Palliative Care Room	Med/Surg room to be converted as a private space for family and loved ones.	7/15/2025	TBD		Completed	High	Karen Descent	Chief Nursing Officer	This project has been completed.
CT Scanner	Replace		TBD		In Progress	High	Bernadette Enderez	Lab/Radiology Director	Both CT's that we have need repairs. One needs a tube replaced. The CT in our ER is partially down until they arrive to begin repairs
Totals									
TASK STATUS %									
STATUS	COUNT		%		estimated go-live planned go live				
Not Started	0		0%						
In Progress	9		56%						
Overdue	0		0%						
On Hold	3		19%						
Ongoing	1		6%						
Completed	3		19%						
TOTAL	16		100%						
PROJECT PRIORITY %									

Project Dashboard - Facilities

PRIORITY	COUNT	%
High	12	75%
Medium	3	19%
Low	1	6%
TOTAL	16	100%



San Benito Health Care District

San Benito Health Care District

A Public Agency

911 Sunset Drive

Hollister, CA 95023-5695

(831) 637-5711

September 22, 2025

CFO Financial Summary for the District Board:

For the month ending August 31, 2025, the District's Net Surplus **(Loss)** is \$1,175,278 compared to a budgeted Surplus **(Loss)** of \$1,330,581. The District was under budget for the month by \$155,303.

YTD as of August 31, 2025, the District's Net Surplus **(Loss)** is \$1,705,777 compared to a budgeted Surplus **(Loss)** of \$2,419,720. The District is under budget YTD by \$713,943.

Acute discharges were 179 for the month, under budget by 7 discharges or 4%. The ADC was 16.10 compared to a budget of 16.90. The ALOS was 2.79. The acute I/P gross revenue was less than budgeted by **(\$429,788) (5%)** while O/P services gross revenue was under budget by **\$837,779 or 3%** under budget. ER I/P visits were 140 and ER O/P visits were over budget by 133 visits or 6%. The RHCs & Specialty Clinics treated 3,742 (includes 574 visits at the Diabetes Clinic) and 1,091 visits respectively.

Other Operating revenue exceeded budget by **\$1.34 million** due mainly to:

- 1) **\$213,916** settlement for FYE June 30, 2001 Cost Report appeal.
- 2) **\$280,163** settlement for FYE June 30, 2003 Cost Report appeal.
- 3) **\$158,700** from the HQIP from Central CA Alliance for Health (CCAH).
- 4) **\$125,000** from the Medi-Cal Capacity Grant Program sponsored by CCAH.

Operating Expenses were slightly over budget by **\$92,706** due mainly to: overages in Professional Fees and Supplies of \$210,113 and 176,040 respectively. These overages were largely offset by savings in Benefits and Other Expenses of \$273,493 and \$103,698 respectively.

Non-operating Revenue was under budget by **\$19,193** due to the timing of donations from the Foundation.

The SNFs ADC was **86.29** for the month. The Net Surplus **(Loss)** is \$41,356 compared to a budget of \$91,928. YTD, the Net Surplus **(Loss)** is \$183,007 under budget by \$35,307 due to a lower than budgeted ADC.

HAZEL HAWKINS MEMORIAL HOSPITAL - COMBINED
HOLLISTER, CA 95023
FOR PERIOD 08/31/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE		
	ACTUAL	BUDGET	POS/NEG	PERCENT	ACTUAL	BUDGET	POS/NEG	PERCENT	PRIOR YR
	08/31/25	08/31/25	VARIANCE	VARIANCE	08/31/24	08/31/25	VARIANCE	VARIANCE	08/31/24
GROSS PATIENT REVENUE:									
ACUTE ROUTINE REVENUE	4,043,553	4,017,441	26,112	1	4,176,088	7,422,103	7,514,931	(52,828)	(1) 7,701,120
SNF ROUTINE REVENUE	2,014,980	2,092,500	(77,520)	(4)	1,970,850	4,099,020	4,185,000	(85,980)	(2) 3,943,680
ANCILLARY INPATIENT REVENUE	4,087,276	4,819,027	(731,751)	(15)	4,686,482	7,803,521	9,362,027	(1,558,506)	(17) 9,324,746
HOSPITALIST\PEDS I/P REVENUE	230,247	0	230,247		0	405,445	0	405,445	0
TOTAL GROSS INPATIENT REVENUE	10,376,055	10,928,968	(552,913)	(5)	10,833,420	19,730,088	21,061,958	(1,331,870)	(6) 20,969,546
ANCILLARY OUTPATIENT REVENUE	30,535,290	31,493,199	(957,909)	(3)	29,781,196	61,173,504	62,417,644	(1,244,140)	(2) 57,982,812
HOSPITALIST\PEDS O/P REVENUE	120,130	0	120,130		0	238,801	0	238,801	0
TOTAL GROSS OUTPATIENT REVENUE	30,655,420	31,493,199	(837,779)	(3)	29,781,196	61,412,305	62,417,644	(1,005,339)	(2) 57,982,812
TOTAL GROSS PATIENT REVENUE	41,031,476	42,422,167	(1,390,692)	(3)	40,614,616	81,142,393	83,479,602	(2,337,209)	(3) 78,952,358
DEDUCTIONS FROM REVENUE:									
MEDICARE CONTRACTUAL ALLOWANCES	11,645,339	11,434,199	211,140	2	10,742,452	22,466,689	22,487,134	(20,445)	0 21,433,476
MEDI-CAL CONTRACTUAL ALLOWANCES	10,948,566	10,854,319	94,247	1	9,956,187	21,518,372	21,341,272	177,100	1 20,569,800
BAD DEBT EXPENSE	839,343	1,053,971	(214,628)	(20)	637,981	1,971,055	2,080,647	(109,592)	(5) 1,303,650
CHARITY CARE	25,830	32,862	(7,033)	(21)	(95)	95,915	64,601	31,314	49 1,119
OTHER CONTRACTUALS AND ADJUSTMENTS	4,998,595	5,077,425	(78,830)	(2)	4,933,179	10,217,546	9,982,593	234,953	2 9,443,280
HOSPITALIST\PEDS CONTRACTUAL ALLOW	61,743	0	61,743		0	133,109	0	133,109	0
TOTAL DEDUCTIONS FROM REVENUE	28,519,416	28,452,776	66,640	0	26,269,705	56,402,686	55,956,247	446,439	1 52,751,324
NET PATIENT REVENUE	12,512,060	13,969,391	(1,457,331)	(10)	14,344,912	24,739,707	27,523,355	(2,783,648)	(10) 26,201,034
OTHER OPERATING REVENUE	2,486,732	1,148,459	1,338,273	117	562,377	4,055,939	2,284,232	1,771,707	78 1,184,036
NET OPERATING REVENUE	14,998,792	15,117,850	(119,058)	(1)	14,907,288	28,795,647	29,807,587	(1,011,941)	(3) 27,385,070
OPERATING EXPENSES:									
SALARIES & WAGES	5,486,709	5,593,690	(106,981)	(2)	5,054,909	10,690,181	11,141,716	(451,535)	(4) 9,826,801
REGISTRY	579,923	525,384	54,539	10	509,623	1,245,052	1,050,769	194,283	19 988,725
EMPLOYEE BENEFITS	2,202,630	2,496,773	(294,143)	(12)	2,272,908	4,473,333	4,985,189	(511,856)	(10) 4,287,281
PROFESSIONAL FEES	1,854,607	1,644,784	209,823	13	1,677,439	3,557,323	3,289,568	267,755	8 3,046,070
SUPPLIES	1,495,033	1,317,533	177,500	14	1,024,816	2,738,988	2,641,220	97,768	4 2,083,210
PURCHASED SERVICES	1,408,232	1,369,379	38,853	3	1,280,372	2,925,549	2,735,234	200,315	7 2,491,342
RENTAL	189,402	169,755	19,647	12	157,330	404,166	339,510	64,656	19 277,825
DEPRECIATION & AMORT	324,724	315,203	9,521	3	319,286	646,440	630,406	16,034	3 637,990
INTEREST	68,370	19,814	48,556	245	6,104	74,114	39,684	34,430	87 12,186
OTHER	578,408	718,670	(140,262)	(20)	520,510	1,105,186	1,312,003	(206,817)	(16) 867,481
TOTAL EXPENSES	14,188,037	14,170,985	17,052	0	12,823,296	27,860,332	28,155,299	(294,967)	(1) 24,518,911
NET OPERATING INCOME (LOSS)	810,755	946,865	(136,110)	(14)	2,083,992	935,314	1,652,288	(716,974)	(43) 2,866,159

HAZEL HAWKINS MEMORIAL HOSPITAL - COMBINED
HOLLISTER, CA 95023
FOR PERIOD 08/31/25

	-----CURRENT MONTH-----				-----YEAR-TO-DATE-----					
	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24
NON-OPERATING REVENUE\EXPENSE:										
DONATIONS	0	20,000	(20,000)	(100)	8,222	46,000	40,000	6,000	15	13,876
PROPERTY TAX REVENUE	248,434	248,434	0	0	241,122	496,868	496,868	0	0	482,244
GO BOND PROP TAXES	181,114	181,114	0	0	175,915	362,227	362,228	(1)	0	351,830
GO BOND INT REVENUE\EXPENSE	(61,114)	(61,114)	0	0	(65,081)	(122,227)	(122,228)	1	0	(130,163)
OTHER NON-OPER REVENUE	15,479	16,399	(921)	(6)	16,295	28,303	32,798	(4,496)	(14)	30,561
OTHER NON-OPER EXPENSE	(22,650)	(22,742)	92	0	(27,767)	(45,300)	(45,484)	184	0	(55,630)
INVESTMENT INCOME	3,261	1,625	1,636	101	5,182	4,592	3,250	1,342	41	9,283
COLLABORATION CONTRIBUTIONS	0	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUE/(EXPENSE)	364,523	383,716	(19,193)	(5)	353,887	770,462	767,432	3,030	0	702,002
NET SURPLUS (LOSS)	1,175,278	1,330,581	(155,303)	(12)	2,437,879	1,705,777	2,419,720	(713,943)	(30)	3,568,161
EBIDA	\$ 1,402,653	\$ 1,548,526	\$ (145,874)	(9.42)%	\$ 2,674,098	\$ 2,157,516	\$ 2,855,610	\$ (698,094)	(24.44)%	\$ 4,040,113
EBIDA MARGIN	9.35%	10.24%	(0.89)%	(8.70)%	17.94%	7.49%	9.58%	(2.09)%	(21.79)%	14.75%
OPERATING MARGIN	5.41%	6.26%	(0.86)%	(13.69)%	13.98%	3.25%	5.54%	(2.30)%	(41.40)%	10.47%
NET SURPLUS (LOSS) MARGIN	7.84%	8.80%	(0.97)%	(10.97)%	16.35%	5.92%	8.12%	(2.19)%	(27.02)%	13.03%

HAZEL HAWKINS MEMORIAL HOSPITAL - ACUTE FACILITY
HOLLISTER, CA 95023
FOR PERIOD 08/31/25

	CURRENT MONTH				YEAR-TO-DATE					
	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24
GROSS PATIENT REVENUE:										
ROUTINE REVENUE	4,043,553	4,017,441	26,112	1	4,176,088	7,422,103	7,514,931	(92,828)	(1)	7,701,120
ANCILLARY INPATIENT REVENUE	3,751,756	4,437,902	(686,146)	(16)	4,417,063	7,033,089	8,599,777	(1,566,688)	(18)	8,770,142
HOSPITALIST I/P REVENUE	230,247	0	230,247	0	0	405,445	0	405,445	0	0
TOTAL GROSS INPATIENT REVENUE	8,025,555	8,455,343	(429,788)	(5)	8,593,151	14,860,636	16,114,708	(1,254,072)	(8)	16,471,261
ANCILLARY OUTPATIENT REVENUE	30,535,290	31,493,199	(957,909)	(3)	29,781,196	61,173,504	62,417,644	(1,244,140)	(2)	57,982,812
HOSPITALIST O/P REVENUE	120,130	0	120,130	0	0	238,801	0	238,801	0	0
TOTAL GROSS OUTPATIENT REVENUE	30,655,420	31,493,199	(837,779)	(3)	29,781,196	61,412,305	62,417,644	(1,005,339)	(2)	57,982,812
TOTAL GROSS ACUTE PATIENT REVENUE	38,680,976	39,948,542	(1,267,567)	(3)	38,374,347	76,272,941	78,532,352	(2,259,411)	(3)	74,454,073
DEDUCTIONS FROM REVENUE ACUTE:										
MEDICARE CONTRACTUAL ALLOWANCES	11,358,202	11,160,388	197,814	2	10,549,006	21,879,337	21,939,512	(60,175)	0	20,988,136
MEDI-CAL CONTRACTUAL ALLOWANCES	10,845,577	10,753,567	92,010	1	9,770,999	21,306,261	21,139,768	166,493	1	20,271,530
BAD DEBT EXPENSE	869,271	1,048,971	(179,700)	(17)	602,957	1,967,742	2,070,647	(102,905)	(5)	1,284,459
CHARITY CARE	22,805	32,862	(10,057)	(31)	(95)	92,891	64,601	28,290	44	1,119
OTHER CONTRACTUALS AND ADJUSTMENTS	4,944,091	5,042,362	(98,271)	(2)	4,909,262	10,168,925	9,912,466	256,459	3	9,401,409
HOSPITALIST\PEDS CONTRACTUAL ALLOW	61,743	0	61,743	0	0	133,109	0	133,109	0	0
TOTAL ACUTE DEDUCTIONS FROM REVENUE	28,101,689	28,038,150	63,539	0	25,832,130	55,548,265	55,126,994	421,271	1	51,946,653
NET ACUTE PATIENT REVENUE	10,579,287	11,910,392	(1,331,106)	(11)	12,542,218	20,724,676	23,405,358	(2,680,682)	(12)	22,507,420
OTHER OPERATING REVENUE	2,486,732	1,148,459	1,338,273	117	562,377	4,055,939	2,284,232	1,771,707	78	1,184,036
NET ACUTE OPERATING REVENUE	13,066,019	13,058,851	7,168	0	13,104,594	24,780,615	25,689,590	(908,975)	(4)	23,691,456
OPERATING EXPENSES:										
SALARIES & WAGES	4,417,628	4,490,853	(73,225)	(2)	4,068,743	8,573,831	8,937,354	(363,523)	(4)	7,850,657
REGISTRY	511,320	476,160	35,160	7	458,648	1,108,310	952,320	155,990	16	891,605
EMPLOYEE BENEFITS	1,714,265	1,987,758	(273,493)	(14)	1,822,736	3,498,973	3,967,473	(468,500)	(12)	3,371,225
PROFESSIONAL FEES	1,852,397	1,642,284	210,113	13	1,675,229	3,552,903	3,284,568	268,335	8	3,041,650
SUPPLIES	1,395,057	1,219,017	176,040	14	933,901	2,516,705	2,444,450	72,255	3	1,882,832
PURCHASED SERVICES	1,315,542	1,265,245	50,297	4	1,199,794	2,728,344	2,517,062	211,282	8	2,325,534
RENTAL	175,533	161,839	13,694	9	155,819	370,193	321,458	48,735	15	275,048
DEPRECIATION & AMORT	285,424	276,162	9,262	3	280,162	567,685	552,324	15,361	3	559,742
INTEREST	68,370	19,814	48,556	245	6,104	74,114	39,684	34,430	87	12,186
OTHER	528,892	632,590	(103,698)	(16)	438,898	972,866	1,174,538	(201,672)	(17)	741,203
TOTAL EXPENSES	12,264,428	12,171,722	92,706	1	11,040,033	23,963,923	24,191,231	(227,308)	(1)	20,951,682
NET OPERATING INCOME (LOSS)	801,591	887,129	(85,538)	(10)	2,064,561	816,692	1,498,359	(681,667)	(46)	2,739,774

HAZEL HAWKINS MEMORIAL HOSPITAL - ACUTE FACILITY
HOLLISTER, CA 95023
FOR PERIOD 08/31/25

	CURRENT MONTH				YEAR-TO-DATE					
	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24
NON-OPERATING REVENUE\EXPENSE:										
DONATIONS	0	20,000	(20,000)	(100)	8,222	46,000	40,000	6,000	15	13,876
PROPERTY TAX REVENUE	211,194	211,194	0	0	204,954	422,388	422,388	0	0	409,908
GO BOND PROP TAXES	181,114	181,114	0	0	175,915	362,227	362,228	(1)	0	351,830
GO BOND INT REVENUE\EXPENSE	(61,114)	(61,114)	0	0	(65,081)	(122,227)	(122,228)	1	0	(130,163)
OTHER NON-OPER REVENUE	15,479	16,399	(921)	(6)	16,295	28,303	32,798	(4,496)	(14)	30,561
OTHER NON-OPER EXPENSE	(17,602)	(17,694)	92	(1)	(21,578)	(35,204)	(35,388)	184	(1)	(43,253)
INVESTMENT INCOME	3,261	1,625	1,636	101	5,182	4,592	3,250	1,342	41	9,283
COLLABORATION CONTRIBUTIONS	0	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUE/(EXPENSE)	332,331	351,524	(19,193)	(6)	323,908	706,078	703,048	3,030	0	642,042
NET SURPLUS (LOSS)	1,133,923	1,238,653	(104,730)	(9)	2,388,468	1,522,770	2,201,407	(678,637)	(31)	3,381,816

HAZEL HAWKINS SKILLED NURSING FACILITIES
HOLLISTER, CA
FOR PERIOD 08/31/25

	CURRENT MONTH			PRIOR YR			YEAR-TO-DATE		
	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE	PRIOR YR 08/31/24	ACTUAL 08/31/25	BUDGET 08/31/25	POS/NEG VARIANCE	PERCENT VARIANCE
GROSS SNF PATIENT REVENUE:									
ROUTINE SNF REVENUE	2,014,980	2,092,500	(77,520)	(4)	1,970,850	4,099,020	4,185,000	(85,980)	(2)
ANCILLARY SNF REVENUE	335,520	381,125	(45,605)	(12)	269,419	770,432	762,250	8,182	1
TOTAL GROSS SNF PATIENT REVENUE	2,350,500	2,473,625	(123,125)	(5)	2,240,269	4,869,452	4,947,250	(77,798)	(2)
DEDUCTIONS FROM REVENUE SNF:									
MEDICARE CONTRACTUAL ALLOWANCES	287,138	273,811	13,327	5	193,446	587,352	547,622	39,730	7
MEDI-CAL CONTRACTUAL ALLOWANCES	102,989	100,752	2,237	2	185,189	212,111	201,504	10,607	5
BAD DEBT EXPENSE	(29,928)	5,000	(34,928)	(699)	35,024	3,313	10,000	(6,687)	(67)
CHARITY CARE	3,024	0	3,024		0	3,024	0	3,024	0
OTHER CONTRACTUALS AND ADJUSTMENTS	54,504	35,063	19,441	55	23,917	48,621	70,127	(21,506)	(31)
TOTAL SNF DEDUCTIONS FROM REVENUE	417,727	414,626	3,101	1	437,575	854,421	829,253	25,168	3
NET SNF PATIENT REVENUE	1,932,773	2,058,999	(126,226)	(6)	1,802,694	4,015,031	4,117,997	(102,966)	(3)
OTHER OPERATING REVENUE	0	0	0	0	0	0	0	0	0
NET SNF OPERATING REVENUE	1,932,773	2,058,999	(126,226)	(6)	1,802,694	4,015,031	4,117,997	(102,966)	(3)
OPERATING EXPENSES:									
SALARIES & WAGES	1,069,082	1,102,837	(33,756)	(3)	986,166	2,116,350	2,204,362	(88,013)	(4)
REGISTRY	68,603	49,224	19,379	39	50,976	136,742	98,449	38,293	39
EMPLOYEE BENEFITS	488,365	509,015	(20,650)	(4)	450,172	974,361	1,017,716	(43,355)	(4)
PROFESSIONAL FEES	2,210	2,500	(290)	(12)	2,210	4,420	5,000	(580)	(12)
SUPPLIES	99,975	98,516	1,459	2	90,915	222,283	196,770	25,513	13
PURCHASED SERVICES	92,690	104,134	(11,444)	(11)	80,578	197,205	208,172	(10,967)	(5)
RENTAL	13,869	7,916	5,953	75	1,511	33,973	18,052	15,921	88
DEPRECIATION	39,301	39,041	260	1	39,124	78,755	78,082	673	1
INTEREST	0	0	0	0	0	0	0	0	0
OTHER	49,516	86,080	(36,564)	(43)	81,613	132,320	137,465	(5,145)	(4)
TOTAL EXPENSES	1,923,610	1,999,263	(75,653)	(4)	1,783,263	3,896,409	3,964,068	(67,659)	(2)
NET OPERATING INCOME (LOSS)	9,164	59,736	(50,573)	(85)	19,431	118,622	153,929	(35,307)	(23)
NON-OPERATING REVENUE/EXPENSE:									
DONATIONS	0	0	0	0	0	0	0	0	0
PROPERTY TAX REVENUE	37,240	37,240	0	0	36,168	74,480	74,480	0	0
OTHER NON-OPER EXPENSE	(5,048)	(5,048)	0	0	(6,188)	(10,096)	(10,096)	0	0
TOTAL NON-OPERATING REVENUE/(EXPENSE)	32,192	32,192	0	0	29,980	64,384	64,384	0	0
NET SURPLUS (LOSS)	41,356	91,928	(50,573)	(55)	49,411	183,007	218,313	(35,307)	(16)

HAZEL HAWKINS MEMORIAL HOSPITAL
HOLLISTER, CA
For the month ended 08/31/25

	CURR MONTH 08/31/25	PRIOR MONTH 07/31/25	POS/NEG VARIANCE	PERCENTAGE VARIANCE	PRIOR YR 06/30/25
CURRENT ASSETS					
CASH & CASH EQUIVALENT	42,081,547	46,413,047	(4,331,500)	(9)	46,670,217
PATIENT ACCOUNTS RECEIVABLE	65,518,188	61,712,345	3,805,843	6	66,556,290
BAD DEBT ALLOWANCE	(7,628,156)	(7,410,556)	(217,600)	3	(7,062,672)
CONTRACTUAL RESERVES	(36,713,359)	(34,221,439)	(2,491,920)	7	(38,404,377)
OTHER RECEIVABLES	9,180,354	6,344,117	2,836,237	45	5,006,860
INVENTORIES	4,980,415	5,003,186	(22,771)	(1)	4,981,471
PREPAID EXPENSES	2,688,153	2,780,442	(92,289)	(3)	2,599,584
DUE TO\FROM THIRD PARTIES	(181,860)	(181,860)	0	0	(181,860)
TOTAL CURRENT ASSETS	79,925,283	80,439,283	(514,000)	(1)	80,165,513
ASSETS WHOSE USE IS LIMITED					
BOARD DESIGNATED FUNDS	5,872,547	5,526,072	346,475	6	5,243,618
TOTAL LIMITED USE ASSETS	5,872,547	5,526,072	346,475	6	5,243,618
PROPERTY, PLANT, AND EQUIPMENT					
LAND & LAND IMPROVEMENTS	3,370,474	3,370,474	0	0	3,370,474
BLDGS & BLDG IMPROVEMENTS	100,098,374	100,098,374	0	0	100,098,374
EQUIPMENT	46,611,786	46,397,595	214,191	1	46,216,122
CONSTRUCTION IN PROGRESS	4,578,142	4,486,240	91,902	2	4,324,809
GROSS PROPERTY, PLANT, AND EQUIPMENT	154,658,776	154,352,684	306,092	0	154,009,779
ACCUMULATED DEPRECIATION	(99,069,432)	(98,729,796)	(339,636)	0	(98,393,920)
NET PROPERTY, PLANT, AND EQUIPMENT	55,589,343	55,622,887	(33,544)	0	55,615,859
OTHER ASSETS					
UNAMORTIZED LOAN COSTS	315,732	321,473	(5,742)	(2)	327,215
PENSION DEFERRED OUTFLOWS NET	7,038,149	7,038,149	0	0	7,038,149
TOTAL OTHER ASSETS	7,353,881	7,359,622	(5,742)	0	7,365,364
TOTAL UNRESTRICTED ASSETS	148,741,053	148,947,864	(206,811)	0	148,390,354
RESTRICTED ASSETS	127,725	127,672	53	0	127,208
TOTAL ASSETS	148,868,778	149,075,537	(206,758)	0	148,517,563

HAZEL HAWKINS MEMORIAL HOSPITAL
HOLLISTER, CA
For the month ended 08/31/25

	CURR MONTH 08/31/25	PRIOR MONTH 07/31/25	POS/NEG VARIANCE	PERCENTAGE VARIANCE	PRIOR YR 06/30/25
CURRENT LIABILITIES					
ACCOUNTS PAYABLE	6,552,668	5,898,194	(654,473)	11	6,124,661
ACCRUED PAYROLL	1,915,086	3,884,598	1,969,512	(51)	3,467,229
ACCRUED PAYROLL TAXES	976,810	295,867	(680,943)	230	257,552
ACCRUED BENEFITS	4,706,154	4,850,693	144,539	(3)	5,074,320
OTHER ACCRUED EXPENSES	95,398	88,152	(7,246)	8	80,907
PATIENT REFUNDS PAYABLE	1,310	1,310	0	0	1,310
DUE TO\FROM THIRD PARTIES	4,028,165	4,701,466	673,301	(14)	4,701,466
OTHER CURRENT LIABILITIES	950,496	852,447	(98,050)	12	756,834
TOTAL CURRENT LIABILITIES	19,226,086	20,572,727	1,346,641	(7)	20,464,279
	=====	=====	=====	=====	=====
LONG-TERM DEBT					
LEASES PAYABLE	4,621,452	4,628,380	6,928	0	4,635,296
BONDS PAYABLE	28,477,841	28,506,361	28,520	0	28,534,881
TOTAL LONG TERM DEBT	33,099,293	33,134,740	35,448	0	33,170,177
	=====	=====	=====	=====	=====
OTHER LONG-TERM LIABILITIES					
DEFERRED REVENUE	0	0	0	0	0
LONG-TERM PENSION LIABILITY	23,814,514	23,814,514	0	0	23,814,514
TOTAL OTHER LONG-TERM LIABILITIES	23,814,514	23,814,514	0	0	23,814,514
	=====	=====	=====	=====	=====
TOTAL LIABILITIES	76,139,893	77,521,982	1,382,089	(2)	77,448,970
NET ASSETS:					
UNRESTRICTED FUND BALANCE	70,919,019	70,919,019	0	0	70,919,019
RESTRICTED FUND BALANCE	104,090	104,038	(53)	0	149,573
NET REVENUE/(EXPENSES)	1,705,777	530,498	(1,175,278)	222	0
TOTAL NET ASSETS	72,728,886	71,553,555	(1,175,331)	2	71,068,592
	=====	=====	=====	=====	=====
TOTAL LIABILITIES AND NET ASSETS	148,868,778	149,075,537	206,758	0	148,517,563
	=====	=====	=====	=====	=====



San Benito Health Care District
Hazel Hawkins Memorial Hospital
AUGUST 2025

Description	MTD Budget	MTD Actual	YTD Actual	YTD Budget	FYE Budget
Average Daily Census - Acute	16.90	16.10	14.63	16.00	15.00
Average Daily Census - SNF	90.01	86.29	87.84	90.00	90.00
Acute Length of Stay	2.82	2.79	2.66	2.79	2.80
<u>ER Visits:</u>					
Inpatient	155	140	274	297	1,638
Outpatient	2,145	2,278	4,335	4,193	27,053
Total	2,300	2,418	4,609	4,490	28,691
Days in Accounts Receivable	50.0	51.6	51.6	50.0	50.0
Productive Full-Time Equivalents	561.68	545.45	535.86	561.68	575.17
Net Patient Revenue	13,969,391	12,512,060	24,739,707	27,523,355	157,730,532
Payment-to-Charge Ratio	32.9%	30.5%	30.5%	33.0%	32.4%
Medicare Traditional Payor Mix	29.83%	28.45%	28.32%	29.88%	28.71%
Commercial Payor Mix	22.36%	23.43%	24.71%	22.08%	23.36%
Bad Debt % of Gross Revenue	2.50%	2.05%	2.43%	2.50%	2.53%
EBIDA	1,548,526	1,402,653	2,157,516	2,855,610	13,769,729
EBIDA %	10.24%	9.35%	7.49%	9.58%	7.98%
Operating Margin	6.26%	5.41%	3.25%	5.54%	3.79%
Salaries, Wages, Registry & Benefits %:					
by Net Operating Revenue	56.99%	55.13%	56.98%	57.63%	59.06%
by Total Operating Expense	60.80%	58.28%	58.90%	61.01%	61.39%
<u>Bond Covenants:</u>					
Debt Service Ratio - 1.25	9.93	8.99	6.92	9.15	7.36
Current Ratio - 1.50	2.00	4.16	4.16	2.00	2.00
Days Cash on hand - 30.00	94.78	95.71	95.71	94.78	110.00
Met or Exceeded Target					
Within 10% of Target					
Not Within 10%					

Statement of Cash Flows
Hazel Hawkins Memorial Hospital
Hollister, CA
Two month ending August 31, 2025

	CASH FLOW		COMMENTS
	Current Month 8/31/2025	Current Year-To-Date 8/31/2025	
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net Income (Loss)	\$1,175,278	\$1,705,777	
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:			
Depreciation	339,636	675,512	
(Increase)/Decrease in Net Patient Accounts Receivable	(1,096,323)	(87,432)	
(Increase)/Decrease in Other Receivables	(2,836,237)	(4,173,494)	
(Increase)/Decrease in Inventories	22,771	1,056	
(Increase)/Decrease in Pre-Paid Expenses	92,289	(88,570)	
(Increase)/Decrease in Due From Third Parties	0	0	
Increase/(Decrease) in Accounts Payable	654,473	428,006	
Increase/(Decrease) in Notes and Loans Payable	0	0	
Increase/(Decrease) in Accrued Payroll and Benefits	(1,433,109)	(1,201,052)	
Increase/(Decrease) in Accrued Expenses	7,246	14,492	
Increase/(Decrease) in Patient Refunds Payable	0	0	
Increase/(Decrease) in Third Party Advances/Liabilities	(673,301)	(673,301)	
Increase/(Decrease) in Other Current Liabilities	98,050	193,662	Semi-Annual Int. - 2005 GO & 2021 Revenue Bonds
Net Cash Provided by Operating Activities:	(4,824,505)	(4,911,121)	
CASH FLOWS FROM INVESTING ACTIVITIES:			
Purchase of Property, Plant and Equipment	(306,092)	(648,997)	
(Increase)/Decrease in Limited Use Cash and Investments	0	0	
(Increase)/Decrease in Other Limited Use Assets	(346,475)	(628,929)	Bond Principal & Int Payment - 2014 (2005) & 2021 Bonds
(Increase)/Decrease in Other Assets	5,742	11,484	Amortization
Net Cash Used by Investing Activities	(646,825)	(1,265,442)	
CASH FLOWS FROM FINANCING ACTIVITIES:			
Increase/(Decrease) in Capital Lease Debt	(6,928)	(13,844)	
Increase/(Decrease) in Bond Mortgage Debt	(28,520)	(57,040)	
Increase/(Decrease) in Other Long Term Liabilities	0	0	2014 GO Principal & Refinancing of 2013 Bonds with 2021 Bonds
Net Cash Used for Financing Activities	(35,448)	(70,884)	
(INCREASE)/DECREASE IN RESTRICTED ASSETS	0	(46,000)	
Net Increase/(Decrease) in Cash	(4,331,500)	(4,588,670)	
Cash, Beginning of Period	46,413,047	46,670,217	
Cash, End of Period	\$42,081,547	\$42,081,547	\$0

Cost per day to run the District	\$439,664	\$42,364,666	Budgeted Cash on Hand
Operational Days Cash on Hand	95.71	(\$283,119)	Variance

Hazel Hawkins Memorial Hospital
Supplemental Payment Programs
FYE August 31, 2026

	Payor	Actual FY 2026	Actual FY 2025	Notes:
Intergovernmental Transfer Programs:				
- AB 113 Non-Designated Public Hospital (NDPH)				
- SFY 2023/2024 Final Payment SFY 2024/2025				
- SFY 2024/2025 Interim SFY 2025/2026				
- SB 239 Hospital Quality Assurance Fund (HQAF) CY 2025				
- Rate Range Jan. 1, 2023 through Dec. 31, 2023				
- Rate Range Jan. 1, 2024 through Dec. 31, 2024				
- QIP PY 6 Settlement				
- QIP PY 7 Settlement				
- District Hospital Directed Payments (DHDP) CY 2024				
- QIP PY 5 Loan Repayment				
	DHCS	202,500	39,795	Requires District to fund program and wait for matching return.
	DHCS	202,500	305,302	IGT due April 2026. Expect payment by June 2025.
	CCAH	2,160,000	2,407,056	IGT due April 2026. Expect payment by June 2025.
	Anthem	-	1,339,141	Paid IGT of \$1,067,193 in April. Rec. in May.
	CCAH	2,611,837	-	Received in February 2025.
	DHCS	-	4,311,260	Sent IGT of \$2,342,379 in March. Rec. in May.
	DHCS	2,700,000	-	Funded IGT on Aug. 22nd, \$900,434.15. Expect payment in Oct/Nov '25.
	DHCS	630,000	710,853	Funded IGT on Aug. 22nd, \$379,041.08. Expect payment in Oct/Nov '25.
	District	-	(3,090,086)	Paid on December 9, 2024.
IGT sub-total		8,506,837	6,023,320	
Non-Intergovernmental Transfer Programs:				
- AB 915 SY 2024-25	DHCS	-	1,802,585	Direct Payments.
- SB 239 Hospital Quality Assurance Fund (HQAF)	DHCS	-	1,069,577	Received on March 17, 2025. Based on FFS. County now under CCAH.
- SB 239 Hospital Quality Assurance Fund (HQAF) VIII	DHCS	-	1,081,621	Rec. Sep. 4, 2024.
- SB 239 Hospital Quality Assurance Fund (HQAF) VIII	DHCS	-	3,244,863	Expected to Rec. 4th qtr payment by June 30, 2025.
- SB 239 Hospital Quality Assurance Fund (HQAF) IX	DHCS	3,570,006	-	Rec'd 1st, 2nd, & 3rd Qtr payments YTD.
- Distinct Part, Nursing Facility (DP/NF)	-	-	-	Qtrly Pmts expected March, May, July, & October 2026.
- Medi-Cal Disproportionate Share (DSH)	DHCS	180,837	1,260,151	Based on actual cost difference.
				H.R. 1 reduction of 60% effective 10/01/2025.
Non-IGT sub-total		3,750,843	8,458,797	
Program Grand Totals		12,257,680	14,482,117	
Total Received		180,837	17,572,203	
Total Pending		12,076,843	-	
Total Paid		-	(3,090,086)	
Net Supplemental Payments		12,257,680	14,482,117	